

# ON-LINE NEGOTIATIONS WITH DYNAMIC PROFILING

#### DESCRIPTION

## **BACKGROUND OF THE INVENTION**

Field of the Invention

The present invention generally relates to electronic commerce, socalled "e-commerce", on distributed networks such as the Internet and, more particularly, to an on-line negotiation methodology in which an e-commerce site can negotiate with a customer based on his or her dynamic profile.

10 Background Description

> There are several books and articles in the literature describing human negotiations. We refer to Center for Information Technology and Management's (CITM's) project on auctions and bargaining in electronic commerce, Fisher Center for Information Technology and Management, University of California, Berkeley, in this regard. For more details, see http://www.haas.berkeley.edu/~citm/auction/index.html. In this project, they also discuss the mathematical notion of negotiations in the form of state space and utility functions. Generally speaking, in these negotiations, the formulation of profiles is done by human beings, consciously and subconsciously.

> The following describes a typical merchant-customer scenario (e.g., imagine a customer walking into an automobile showroom in the USA). Say, a

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customer walks into a physical store. The sales person forms an opinion of this customer's buying behavior, say, by observing the customer's appearance and body expressions, and mentally assigns a profile to the customer. Typically, this assignment is usually done on a subconscious level mainly, through a "gut feeling". In a similar manner, the customer also assigns a profile to this sales person (e.g., by finding about the sales person from his or her past behavior). Then they both negotiate with each other according to the profile that they have assigned to the other party. As the negotiation proceeds, they keep updating the mental formulation of each other's profiles. Finally, either the negotiation breaks off or they come to a mutually agreed settlement.

No prior art is known that incorporates human nature in electronic negotiations, i.e., no one has provided an apparatus or a methodology for producing an "intelligent decision support system" for negotiations.

Both buyer initiated as well as seller initiated negotiations can be seen in the market today either in the form of haggling or a single or a multiple round bidding system. In U.S. Patent No. 5,794,207 to Walker et al., there is proposed a method and an electronic apparatus that allows prospective buyers of goods and services to communicate a binding purchase offer globally to potential sellers, for sellers to conveniently search for relevant purchase offers, and for sellers potentially to bind a buyer to a contract based on the buyer's purchase offer. An example of this system can be seen in the Priceline.com business (see http://www.priceline.com), or in electronic procurement models.

Carrie Beam et al. in "CITM Working Paper 96-WP-1019: Electronic Negotiations through Internet-based Auctions", Fisher Center for Information Technology and Management, University of California, Berkeley, December 1996, mention a pricing policy based on a customer's willingness to pay by dividing the market into segments and offering each segment a different price, all of this being done off-line. This methodology is applied by banks currently

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in giving mortgages, loans, deciding credit-card limits, etc.

In U.S. Patent No. 5,774,868 to Cragun et al., there is proposed an electronic sales promotion system that is based on recent customer purchases. Smolen et al. in U.S. Patent No. 5,915,243 describe a method and apparatus for delivering promotions to a person, household or business on the basis of a dynamic information profile for that person, household or business, the dynamic information profile being formed by creating an initial information profile for the person, household or business, selecting one or more questions based on the information profile, presenting the one or more questions to a person, household or business, collecting the responses to the one or more questions, and updating the information profile using the responses to the questions.

### SUMMARY OF THE INVENTION

It is therefore an object of the present invention to provide a set of mechanisms which tries to dynamically estimate or refine the profile of the buyer and hence change their negotiation strategy in a dynamic and an on-line manner.

According to the invention, there is provided a methodology wherein an e-commerce site can negotiate with a customer based on his or her profile. The e-commerce site may sell one or more types of items to various customers. These customers may be brokers, other intermediaries, businesses or consumers. Similarly, the e-commerce site may be a broker, an auctioneer, an intermediary, a seller, or even a manufacturer. In one specific case of this invention, the existing data on various customers' past purchases, buying behavior, demographics and other parameters is studied to arrive at attributes which are then used to segment customers into various profiles. The profiles

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depend not only on the demographic factors but also on factors like the season, the time of day, the geographical area and the cultural upbringing. When a new customer comes to the e-commerce site, the customer is assigned to a pre-specified profile in an on-line manner. The e-commerce site then negotiates with the customer according to the customer's present profile. As the customer negotiates, the customer's profile is dynamically updated to incorporate the customer's actions. Different profiles may yield different negotiation strategies and also different results, i.e., value, price, points, delivery dates, etc. This invention allows both the customer and the e-commerce site to negotiate on the basis of each other's dynamic profiles and come to a mutually agreed settlement.

The e-commerce site can be either a seller, a broker, an auctioneer or an intermediary and the customer can be either a buyer, a broker, an intermediary, or a consumer. In one embodiment of this invention, an on-line e-commerce site negotiates with a customer based on the customer's dynamically changing profile. From the past history that the site has about various other customers, it determines various profiles to segment all past customers. These profiles themselves are based on multiple value attributes, a few of which may be non-quantitative and hence fuzzy, e.g., time of the day, the season, his/her cultural upbringing, etc. When a new customer comes to the e-commerce site, the site decides which profile the customer belongs to and then begins to negotiate accordingly. The initial assignment to a profile is based on whatever information is available about the customer at the time of assignment. During negotiations, the e-commerce site may change customer's profile based on customer's observed behavior. Thus, the customer's profile and the negotiations done by e-commerce site may vary dynamically during the negotiation process.



In a second embodiment, the e-commerce site will be able to capture not only the customer's "click-through stream" (i.e., the movement of the customer on the worldwide web (WWW), some intra-nets, extra-nets or the Internet) and other direct interaction with the site, but also the customer's voice and physical actions. This will enable the e-commerce site to judge the customer more accurately (because the facial and body expressions of the customer may yield some behavioral patterns that may be useful to the e-commerce site during negotiations) and thus formulate a better customer profile. The e-commerce site negotiates with the customer using the customer's current profile. During the negotiations with the customer, the site-will dynamically update the customer's profile based on the customer's speech and actions. As a result, the e-commerce site will be able to negotiate with the customer in a more personalized manner, thereby, hoping for future loyalty from the customer.

In a third embodiment, the customer captures the e-commerce site's actions and formulates a profile of the site. Such profiles are often possible because many negotiations on the worldwide web and the Internet are open for anyone to watch or participate. When the customer visits the e-commerce site, he or she has some predetermined profile of the e-commerce site. He or she negotiates with the e-commerce site based on site's present profile. As the customer and the e-commerce site interact, the customer dynamically keeps modifying the site's profile to incorporate its actions. The site's actions could be the questions that it asks the customer, the layout of the e-commerce site on the web, the prices of various items, various other features that the site may wish to reveal (such as the inventory that is available with the site), etc. Thus, the customer dynamically changes his or her negotiation strategy towards the e-commerce site. Again, in addition to being somewhat personalized, the customer gets a "buying experience" that may be fairly close to the actual

experience in the real-world; and, he or she may feel more satisfied with the negotiated settlement.

Negotiation can be seen as a type of search, with buyers and sellers searching through a space of feasible solutions and trying to determine the optimal one for themselves. In the most general embodiment of this patent, the e-commerce site and the customer both judge each other, formulate each other's profile and negotiate accordingly. When the customer visits the e-commerce site, both the customer and the e-commerce site assign some initial profile to each other that is based on the information available (at the time of assignment). While they interact, each captures the other's actions, updates their respective profile assignments and negotiation strategies accordingly. Again, in the most general form of the embodiment, the actions need not be only "click-through streams" but may involve the human-computer Interfaces on both sides. These interfaces may include speech, facial and body expressions.

#### BRIEF DESCRIPTION OF THE DRAWINGS

The foregoing and other objects, aspects and advantages will be better understood from the following detailed description of a preferred embodiment of the invention with reference to the drawings, in which:

Figure 1 is a flowchart of the e-commerce site's decision support system for on-line negotiations according to the invention;

Figure 2 is a flowchart showing the process for the scenario where the customer picks and item to buy;

Figure 3 is a flowchart showing the process for the scenario where the customer shows some interest in an item;

Figure 4 is a flowchart showing the process for the scenario where the

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customer follows some click-through sequence;

Figure 5 is a flowchart showing in more detail the off-line profile e-manager of Figure 1;

Figure 6 is a flowchart showing in more detail the on-line profile e-manager of Figure 1;

Figure 7 is a flowchart showing in more detail the customer behavior monitor of Figure 1; and

Figure 8 is a flowchart showing in more detail the e-negotiator of Figure 1.

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# DETAILED DESCRIPTION OF A PREFERRED EMBODIMENT OF THE INVENTION

Referring now to the drawings, and more particularly to Figure 1, there is shown the e-commerce site's decision support system (DSS) for on-line negotiations according to the invention. It will be understood from the following description that, according to the preferred embodiment of the invention, the customer will have a similar decision support system.

The Off-line Profile e-manager 101 analyses the available Past Data and Media 102 of the customers' previous purchases from various off-line or on-line stores, including itself. The Off-line Profile e-manager 101, described in more detail with reference to Figure 5, can use various data-mining and media-mining techniques on the past records to compute and update the Static Customer Profiles 103. When a customer visits the e-commerce site, the Online Profile e-manager 104, described in more detail with reference to Figure 6, assigns an initial profile to the customer. If the customer is visiting the site for the first time, initial profile assignment is done based on the information available about the Customer, at the time of assignment, and the Static



Customer Profiles 103. If the customer has visited the site earlier, the last visit's customer profile is used. Customer Behavior Monitor 105 starts monitoring the customer's click-through, speech, facial and body expressions, and continues to do so until the customer exits the site. Customer Behavior Monitor 105, described in more detail with reference to Figure 7, tries to capture the customer's demographic, behavioral as well as technographic information and relays the data to the On-line Profile e-manager 104. (Technographic refers to the information such as the customer's computer and network, kind of browser and operating system used by the customer, his or her Internet service provider (ISP), time of the day he or she visited, that the customer's browser can send to the e-site.) The On-line Profile e-manager 104 uses external inputs 106, like the seasonal variations, festivals and cultural upbringing factors, Static Customer Profiles 103, inputs from Customer Behavior Monitor 105 and the feedback from the e-negotiator 107 to compute and update the Dynamic Customer Profiles 108. An e-negotiator may be a human who is negotiating on behalf of the e-commerce site or may be a computer program or device (i.e., hardware or software) sitting on the other side. The e-negotiator 107 is described in more detail with reference to Figure 8. The Dynamic Customer Profiles 108 are the profiles currently assigned to the various customers and are updated dynamically to reflect the customer's behavior and other environmental factors. The e-negotiator 107 negotiates with the customer based on the customer's dynamic profile. The site and customer interact at 108 providing input to the customer behavior monitor 105 which is fed back to the On-line Profile e-manager 104. The e-negotiator 107 could offer an incentive, ask for the customer's quote or cross-sell some product based on the customer's dynamic profile. Information learned from the customer is crystalized at 110 and fed back to the past data and media

database 102 and to the On-line Profile e-manager 104. For example, if the

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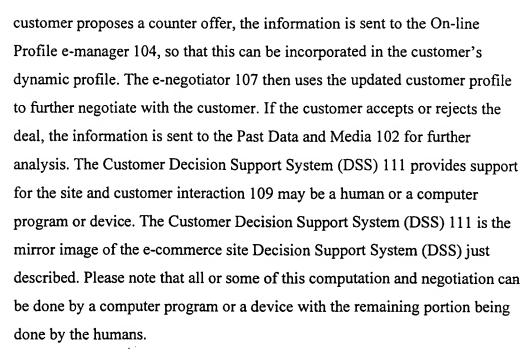
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The following section describes some of the possible scenarios for online negotiations with dynamic profiling. The precondition for the scenarios is that the e-commerce site uses the data on various customer's past purchases and creates some customer profiles. This precondition is valid for all following flows.

#### Common Flow

With reference now to Figure 2, the precondition to the flow is shown at 201; that is, the Off-line Profile e-manger has created Customer Static Profiles using Past Data and Media. The process starts by a customer visiting the e-commerce site at 202. The e-commerce site determines at 203 the profile that best describes the customer. If the customer is visiting the site for the first time, profile assignment is done at 204 based on whatever information about the customer is available. If the customer has visited the site earlier, the customer will already have a profile assigned to him or her, from the previous

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visit, and this assigned profile is retrieved at 205.

The customer browses through the e-commerce site at 206. The e-commerce site Customer Behavior Monitor captures and analyzes the customer's click-through stream at 207. The information is dynamically used to update the customer's initial profile at 208.

### The Customer Picks an Item A to Buy

In this scenario, it is assumed that the customer decides at step 206 to pick an item A to buy. The e-commerce site determines, based on customer's current profile, that this particular customer is likely to be interested in an item B as well. The e-commerce site suggests the customer buy item A and B as a price-pack, at some discount at 209. The customer accepts or rejects the offer at 210, and this information is fed back by the e-negotiator to the On-line Profile e-manager at 211. The e-commerce site On-line Profile e-manager updates the customer profile to incorporate customer's action at 212. The updated profile is then used to negotiate in the rest of the transaction or in later transactions with the customer.

#### The Customer Shows Some Interest in an Item

In the same or different transaction, the customer views the details of an item C for a long period of time or visits the item C page many times. This is indicated at 213 if in the same transaction. The process flow then goes to block 213 in Figure 3. Note that this scenario could be part of a different transaction which begins at the top of Figure 3 with the common flow already described with respect to Figure 2.





The e-commerce site Customer Behavior Monitor which has been capturing the customer behavior relays the customer's click-through, facial expressions and speech to the On-line Profile e-manager at 301. The On-line Profile e-manager updates the customer's profile at 302, decides that the customer is interested in buying item C. The e-commerce site asks the customer to quote a price for the item C at 303. The customer may quote a price for item C at 304. The customer may ignore the question, in which case the site updates the customer profile to reflect the same. If the customer quotes a price for item C at 304, the e-commerce site checks if the quoted price is in accordance with the expected quoted price from customer's profile. If the site-decides that the price is acceptable, it offers the product to the customer at the quoted price. The customer may decide to buy the item C at the agreed price. The customer can decide not to buy the item, even though the site may have accepted the customer's quoted price.

The e-commerce site could also decide that the customer has quoted a price lower than acceptable and reject the customer's quote. In any case, the site uses the customer's quote to modify customer's dynamic profile suitably at 305. The e-negotiator rejects the customer's price and then crystallizes the information learned from the customer behavior so far at 306. The e-negotiator offers the item C at a higher price. The customer may either accept or reject the higher price, in which case this information is passed to the Past Data and Media to update that database at 307. The customer may also make a counter offer. This causes the On-line Profile e-manager to update the customer's profile at 308, and the process goes back to 305 where the e-negotiator uses the customer's dynamic profile to negotiate the price with the customer.



In the next scenario shown in Figure 4, the common flow has been followed to 206 where the customer browses the site. In this scenario, the On-line Profile e-manager updates the customer's profile for, say, the "summer" season at 401. The e-commerce site determines, based on the customer's profile, click-through sequence and the season, summer, that the customer is likely to be interested in say frequent flier points. The e-commerce site informs the customer that buying a particular item A could reward some frequent flier points at 402. This bonus entices the customer buys the item A at 403. The customer purchases the item A using a brand-card/store-card/credit-card at 404. The e-commerce site can decide to offer a discount to the customer based on the card used. The e-commerce site uses the information about the type of the card used to update customer's profile. The e-negotiator crystalizes the information learned from the customer behavior so far at 405, and this information is passed on to the Past Data and Media database at 406

These scenarios represent but a small sampling of the infinite variety of transactions that may take place between a customer and an e-commerce site, and those skilled in the art will recognize many variations from combinations and permutations of the described scenarios. While these scenarios are depicted in terms of the processes on the e-commerce site's side, it will be understood that the same processes apply to the customer's side.

Referring back to Figure 1, the Off-line Profile e-manager 101 for the e-commerce site (conversely, the customer's site) is shown in more detail in Figure 5. The first component of the Off-line Profile e-manager 101 is a data miner 501 which receives date, time, season, festivals, holidays, geographical location and the like information and also receives past data. The data miner

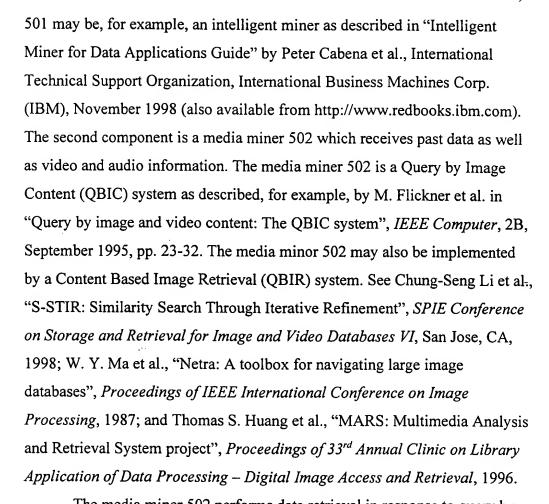
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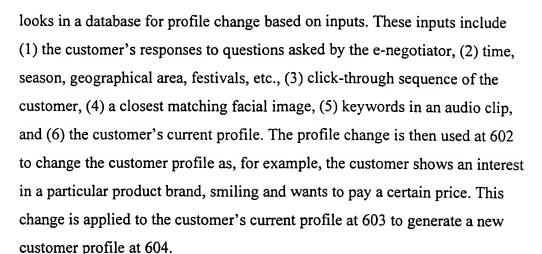
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The media miner 502 performs data retrieval in response to query by image content. The outputs of the data miner 501 and the media miner 502 are shopping behavior attribute sets which are input to correlator 503 which correlates the attributes from the data miner 501 and the media miner 502 and provides a final attribute set to the static customer profiles (103 in Figure 1). In the case of the customer decision support system (DSS), instead of shopping behavior sets, the data miner 501 and the media miner 502 would provide e-commerce site behavior sets, such as combination deals, sales, discounts, and the like.

The On-line Profile e-manager 104 shown in Figure 1 is shown in more detail in Figure 6. The input component is a search engine 601 which



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Figure 7 shows in more detail the customer behavior monitor 105 in Figure 1. It is assumed that there is a video conferencing mechanism in place between the e-commerce site and the customer. By that, what is meant is a human computer interface which captures the customer's (conversely, the seller's) actions, such as speech, facial and body expressions. This interface typically is constituted by a video (i.e., television) monitor and a telephone or other communication device including a cellular telephone that can transmit signals in a wired or wireless fashion to the e-commerce site's (conversely, the customer's) behavior monitor.

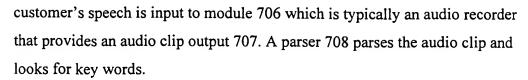
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As shown in Figure 7, the behavior monitor receives several inputs, represented here by the customer's click, the customer's facial expression and the customer's speech. The customer's click is input to module 701 which updates the customer's click-through so far and outputs the customer's click-through sequence. The customer's facial expression is input to module 702 which is typically a video recording instrument that provides as an output a facial image 703. This image output is searched in a database of facial images at 704. Comparator 705 compares the customer's facial image with those of the database to determine, for example, if the customer is frowning, smiling, annoyed, etc., and than outputs the closest matching facial image. The

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The e-negotiator 107 of Figure 1 is shown in more detail in Figure 8. The e-negotiator receives as inputs the customer's new profile and the negotiation strategy followed so far in this particular transaction. These inputs are used to look up a database of profiles and negotiation strategies in 801. A determination is made in decision block 802 as to whether a strategy can be decided on the basis of the database search and, if so, that strategy is followed. For example, the strategy may be to make an offer, ask for a bid, accept or reject an offer, etc. If, on the other hand, a strategy cannot be decided based on the database search, more information is retrieved from the customer profile in function 803. A search is made of the database on how to gather more profile information in function 804. This may include asking the customer more questions directly in function 805 and perhaps making an offer. The customer's responses are received at function 806, and this information is returned to the On-line Profile e-manager at 807.

From the foregoing, the computer assisted on-line negotiation method can be seen as a type of search, with buyers and sellers searching through a space of feasible solutions and trying to determine the optimal one for themselves. In the most general embodiment of this invention, the e-commerce site and the customer both judge each other, formulate each other's profile and negotiate accordingly. When the customer visits the e-commerce site, both the customer and the e-commerce site assign some initial profile to each other that is based on the information available (at the time of assignment). While they interact, each captures the other's actions and updates their respective profile assignments and negotiation strategies accordingly. Again, in the most general form of the embodiment, the actions need not be

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only "click-through streams" but may involve the Human-Computer Interfaces on both sides. These interfaces may include speech, facial and body expressions, much the same as in a traditional commercial transaction.

Therefore, while the invention has been described in terms of a single preferred embodiment, those skilled in the art will recognize that the invention can be practiced with modification within the spirit and scope of the appended claims.